
UNICE – OSLO 2004

Public Private Partnerships

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- **PPPs - providing *services* to local authorities and wider public sector**
- **Some PFI, but mostly other PPP forms**
- **Taking on risk, meeting clients' strategic performance goals**
- **Support CBI Statement of Intent on PPPs: www.cbi.org.uk/publicservices**



ACCORD

PPP debate complex

- **Different historical experience, eg**
 - **Concession model - France**
 - **Increasingly complex procurement – UK**
- **Different terminology**
- **Congratulations to Commission!**



PPPs – UK experience

- **PPP not about private finance – but better procurement**
- **Different PPP models for different situations, eg for**
 - **Toll road**
 - **New hospital building**
 - **Cleaner, greener streets**
 - **IT system for health patient records**



European regime

- **Flexibility to treat each situation differently**
- **Flexibility to evolve over time**
- **Hence not a specific legislation for PPP**
- **But each strand of legal framework must be “fit for purpose”**



Commission progress

- **New package: competitive dialogue; social and environmental factors**
- **PPP Green Paper: helps to clarify role of different legal instruments**
- **Recognises fair procurement is way to ensure fair contract management**
- **Ideas for exchanging good practice**



Emerging debate

- **Need rules for service concessions?**
- **How should public sector respond to private sector's innovative ideas?**
- **How to ensure fair competition between the private sector and an entrepreneurial public sector?**



Key requirements now

- **Preserve flexibility and encourage PPP to evolve**
- **Continue to explain which rules apply in which situations**
- **Continue to stress the breadth of PPP – notably in service provision**
- **Stress that public & private sector commitment and skills are crucial**

